



Dohome Public Company Limited (Head Office)

No. 88/111 Village No. 3 Bang Phun Subdistrict,
Mueang Pathum Thani District, Pathum Thani Province, 12000
Tel. 0 2027 8787

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MoM-CGAGM-6905/0001

The Minutes of the 2026 Annual General Meeting of shareholders

of

Dohome Public Company Limited

Date, Time and Venue

The 2026 Annual General Meeting of Shareholders (the "Meeting") of Dohome Public Company Limited (the "Company") was held on Monday, 21 April 2026, at 2:00 p.m., via electronic system (e-AGM) in accordance with the Emergency Decree on Electronic Meetings, B.E. 2563 (2020) and Notification of Ministry of Digital Economy and Society re: Standards for Maintaining Security of Meetings via Electronic Means B.E. 2563 (2020), including relevant laws and regulations and the Company's Articles of Association. For this meeting, the company has engaged Inventech Systems (Thailand) Co., Ltd. as the certified provider of the meeting control system and the Inventech Connect voting system, which has undergone self-assessment for compliance by the Electronic Transactions Development Agency (ETDA).

In this regard, images and voices of the Meeting have been recorded in video format. The Meeting will be broadcasted from at the Tangmitrphracha meeting Room, 6 Floor, Dohome Public Company Limited No. 88/111, Village No.3, Bang Phun Subdistrict, Mueang Pathum Thani District, Pathum Thani Province 12000, Thailand.

Mr. Pongpol Sereeprasertsilp is assigned as the moderator of the meeting ("the Moderator") and welcomed the Shareholders and introduced the Board of Directors, Executives, auditors and legal advisors who attended the meeting as follows:

List of the Directors in attendance at the live broadcast

1. Mr. Chatrchai Tuongratanaphan Chairman of the Board of Directors / Independent Director / Member of Nomination and Remuneration Committee ("**Chairman of the meeting**")
2. Mr. Adisak Tangmitrphracha Vice Chairman of the Board of Directors / Chairman of Executive Committee / Member of Risk Management and Sustainability Committee / Member of Nomination and Remuneration Committee and Managing Director
3. Mrs. Nattaya Tangmitrphracha Director / Deputy Executive Committee / Member of Nomination and Remuneration Committee / Member of Risk Management and Sustainability Committee and Deputy Managing Director
4. Mr. Suvait Theeravachirakul Independent Director / Chairman of Audit Committee / Member of Nomination and Remuneration Committee
5. Mr. Arnut Changtrakul Independent Director / Member of Audit Committee / Chairman of Nomination and Remuneration Committee and Member of Risk Management and Sustainability Committee



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6. Mr. Surath Pralongsil Director / Independent Director / Member of Audit Committee / Chairman of Risk Management and Sustainability Committee
7. Ms. Ariya Tangmitrphracha Director / Executive Direct / Member of Risk Management and Sustainability Committee
8. Mrs. Saliltip Ruangsuttipap Director / Executive Direct / Member of Risk Management and Sustainability Committee
9. Mr. Maruay Tangmitrphracha Director / Executive Direct / Member of Risk Management and Sustainability Committee

The Company has a total of 9 directors out of 9 directors attending the General Meeting of shareholders, representing 100 percent of all directors.

List of the Managements of each line of business unit in attendance at the live broadcast

1. Ms. Pikun Somwan Advisor to the Executive Committee and Vice President, Internal Audit
2. Mr. Sittha Chaiyakhet Assistant Managing Director – Information Technology
3. Mrs. Nongyao Sa-art Assistant Managing Director - Human Resource
4. Mr. Anawat Choksereesuan Senior First Executive Vice President of Supply Chain Division
5. Mr. Chaiwut Wattanawutikul Senior Vice President, Procurement Domestic
6. Ms. Pattama Asavakajonkool Vice President of Human resources & Administration
7. Mr. Assawin Chusataporntul Vice President of Trade Marketing and Sales Development
8. Mr. Phaitoon Kangsawiwat First Assistant Vice President, Home Service Department
9. Mr. Werayut Chanwittayanuchit First Assistant Vice President of Accounting
10. Mr. Dollawat Kanchanapenkul First Assistant Vice President of Dohome Togo

Company Secretary and Secretary of the meeting in attendance at the live broadcast

1. Ms. Mayuree Seeta Company Secretary, Vice President, Corporate Governance Department and Investor Relations

Auditors from EY Company Limited in attendance at the live broadcast

1. Mr. Vijit Buasri; and
2. Ms. Pakjira Thongpo.

Legal Consultant from KK FORTUNE LAW Consult Company Limited in attendance at the live broadcast

1. Ms. Narumon Pongcharoen

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Attending shareholders

The meeting moderator informed the meeting that shareholders had attended the meeting via online channels, both in person and by online proxy, with the following details. :

No. of The shareholders attended the meeting via online channels, both in person and by proxy, as follows:					
Shareholders attending via online Meeting	23	Persons	Number of Shares	1,241,796,271	Shares
Shareholders by Online Proxy holders	713	Persons	Number of Shares	1,359,458,756	Shares
Total	736	Persons	Total Number of Shares	2,601,255,027	Shares
Percentage %	76.8854		Total paid-up capital	3,383,286,282	Shares

The meeting met its quorum and other requirements of the Company as the number of attending shareholders was not less than twenty-five (25) or half the total number of shareholders, and the number of voting shares in the meeting was more than one-third (1/3) of the Company's tradable shares according to clause 39 of the Company of Articles of Association.

Meeting procedure

Mr. Chatrchai Tuongratanaphan, Chairman of the Board of Directors and Chairman of the meeting, opened the meeting and asked the moderator to proceed with the meeting. The Chairman explained the meeting, voting, commenting and inquiry procedures.

The meeting proceeded according to the agenda as stated in the meeting invitation letter and the moderator notified the attendees of each agenda item prior to voting, and summarized the voting result at the conclusion of each agenda item.

Attendees subsequently joining while the meeting was in progress were allowed to vote only in respect of the then remaining unvoted agenda items.

Today's meeting, the Company recorded in video format to be image and sound.

Rights of shareholders in commenting

The Shareholders can ask questions or express their opinions through different channels. These include: (1) Text message inquiries (2) Video and audio inquiries ("VDO Conference") conducted via the Inventech Connect system. and the shareholders can find detailed instructions on participating in the electronic meeting in Enclosure No. 9, which was sent with the meeting invitation letter.

The Company reserves the right to exclude questions, images, or voices of shareholders that are disrespectful, defamatory, illegal, or disruptive to the meeting or other attendees.

In the event that a large number of shareholders wish to ask questions through VDO Conference channels, the Company aims to facilitate the process by allowing shareholders to submit questions via text message. These questions can then be addressed by staff either during or after the meeting, or they can be answered and posted on the Company's website.



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Voting method

According to Clause 41 of the Company's regulations, the shareholders have votes equal to the number of shares they are holding at the rate of one (1) share to one (1) vote.

The shareholders must use voting cards to vote. Vote counting is done by deducting the "No" and "Abstain" from the total number of attending voters, then the remaining votes are deemed as "Yes" for that agenda. The shareholder that sends delegate to attend in their place and vote according to the shareholder's wish, the Company has recorded the vote according to their wish.

For agenda item 7 regarding the appointment of directors to replace those who retire by rotation. The method of election will be used individually. To be in line with the principles of good corporate governance.

In voting, shareholders choose the agenda they want to vote on. You can vote through the Inventech Connect system. Then press the "Vote" button. The system will display a total of 3 voting boxes: agree, disagree and abstain from voting for shareholders or multiple proxies. The system will display all names of those who have been granted a proxy. The voting will be done separately for each person.

To cancel voting, press the "Cancel Voting" button for any shareholder who has not voted within the specified time. The company will consider that shareholders "agree" with that agenda and voting can make amendments. Until there is notification of the closing of voting in that agenda. The company gives voting time 1 minute and when the voting results for each agenda are closed. The results of that agenda will be announced to the meeting later.

In the case of receiving a proxy from multiple shareholders, use the same email address and telephone number to confirm your identity in receiving the proxy. The system will combine the names of those granting proxies in the same user account. Except for using email and phone numbers for identity verification are different The system will not include the names of the proxies. But it will be used as a separate user account. To access other accounts, press the menu. "User Account" and press the "Change Account" button to access the accounts of other proxies by changing accounts. The system will not remove votes from the meeting base.

In the event that shareholders register and leave the quorum Before closing voting on any agenda, shareholders' votes will not be counted as a quorum for that agenda. and votes will not be counted immediately for the remaining agenda items. However, leaving the quorum in any agenda item It will not reduce the rights of shareholders. or a proxy to return to attend the meeting and vote on agenda items that have not yet been processed in the system.

Equitable Treatment to Shareholders

1. The Proposal of the agenda of the Shareholders' Meeting and Name of Directors. The Company gave the opportunity to the Shareholders to propose the agenda of the shareholders' meeting and nominate directors via the Company's website together with notification of it to the Stock Exchange of Thailand between 30th



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September 2025 and 31st January 2026. During such a period, there was no shareholder proposing any agenda of the meeting and nominating directors. Today's meeting will be conducted in accordance with the agenda and proceed in order of the meeting agenda items as specified in the meeting invitation letter.

2. The Company gave shareholders the opportunity to send questions in advance via the Company's website and notify the Stock Exchange of Thailand between 30th September 2025 and 31st January 2026, including the Investor Relations Department or email: IR@dohome.co.th. However, during such period, there was no shareholder sending questions to the Company.

3. The Dissemination of the Invitation Letter of the Meeting in order for the Shareholders to access the details of this Annual General Meeting of Shareholders, the Company published the invitation letter both in Thai and English languages on the Company's website and notified the news to the Stock Exchange of Thailand the notice was sent 28 days prior to the meeting date. since 24th March 2026 and delivered the invitation letter with all supporting documents for shareholders since 30th April 2026.

Mr. Chatrchai Tuongratanaphan, Chairman of the Board of Directors, acting as the Chairman of the Meeting ("the Chairman"), welcomed and expressed gratitude to the shareholders for attending the 2026 Annual General Meeting of Shareholders today. The Chairman informed the meeting that In 2025, the Thai economy continued to face challenges from both domestic and external factors. The overall economic growth rate remained relatively limited, resulting from a gradual recovery in domestic purchasing power and persistently high household debt levels. Furthermore, global economic volatility and geopolitical situations continued to impact the trade and investment sectors. Additionally, the construction sector as a whole experienced limited growth, particularly in private sector real estate development projects, which tended to slow down due to the prevailing housing market conditions

The Group has conducted its business with prudence while continuously enhancing its competitive capabilities, focusing on the development of quality products and services, efficient cost management, and the strengthening of its business partner networks. This includes elevating service standards, leveraging technology to increase service efficiency, and diversifying the Group's house brand products to create value and appropriately meet the needs of all customer segments under the leadership of its expert management team.

The Group prioritizes balanced growth alongside its partners and communities, while actively driving the organization toward tangible ESG sustainability. This ensures that Dohome remains the top choice for customers and continues to generate strong returns for shareholders in 2026. We remain confident that our solid foundation will enable us to achieve steady growth and navigate future challenges sustainably.



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The Group remains committed to the foundations of transparency and good corporate governance. We have intensified the implementation of our anti-corruption policies through comprehensive communication and training for personnel at all levels, fostering a culture of zero tolerance toward both direct and indirect corruption. The company has further strengthened its corporate governance and internal audit functions to effectively mitigate bribery risks involving both the public and private sectors. A significant development this year is the integration of integrity standards with our Environmental, Social, and Governance (ESG) goals, reinforcing the confidence of shareholders and partners in our ethical and socially responsible growth. Moving forward, we will prioritize the modernization of internal control measures to meet international standards, ensuring transparent, clean, and robust operations.

This 2026 Annual General Meeting of Shareholders marks the Third time we are holding the meeting via electronic means (e-AGM), providing a valuable opportunity for the Board of Directors, management, and shareholders to connect at least once a year.

Lastly, our company remains committed to transparency, integrity, and strict adherence to good corporate governance principles. These are essential mechanisms for building trust among all stakeholders and driving long-term sustainability.

Afterwards, Chairman of the meeting introduced to the participants the meeting agenda listed in the Annual General Meeting document as follows

Agenda 1 To acknowledge the Company's Operating result for 2025;

Chairman of the meeting assigned Mrs. Salitip Ruangsuttipap, Director, Executive Director and Deputy Managing Director - Accounting, Finance and Organization Support to report the Company's performance in 2025 as follows:

Regarding the significant event achieved in 2025, there are three primary highlights as follows:

1. The Launch of two large branches: Specifically, the opening of the Thepharak and Nakhon Sawan branches.

2. The Expansion of "Dohome ToGo": The opening of seven new branches, including including Achariya Prasit, Pracha Uthit 90, Wat Lat Pla Duk, Bang Pla, Chaloem Phra Kiat Rama IX, Kylin Market, and Sin Sakon.

3. The introduction of 'Rent for Technicians' by 'Nine Chang,' a new service :

We introduced a daily rental service designed to alleviate the financial burden on professional technicians and DIY enthusiasts. This service allows customers to save on costs while ensuring access to tools that are maintained in new, ready-to-use condition. The feedback from both professional and DIY segments has been exceptionally positive.



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"Nine Chang Academy": Certified by the Department of Skill Development, our academy is authorized to provide training and issue official certifications to technicians. This includes the Level 1 Electrician Certification, which qualifies technicians to perform comprehensive internal building electrical works.

Performance Metrics: From October 2025 to the present, the Group has successfully certified approximately 100 technicians for the Thai market. Currently, we maintain a network of approximately 700 technician teams nationwide, with an expected growth to 1,000 teams by the end of 2026.

The key events in 2025 primarily comprised three major developments: 1. The inauguration of two large-scale Dohome outlets, namely the Thepharak and Nakhon Sawan branches; 2. The opening of seven Dohome ToGo branches, including Achariya Prasit, Pracha Uthit 90, Wat Lat Pla Duk, Bang Pla, Chaloe Phra Kiat Rama IX, Kylin Market, and Sin Sakon; 3. The introduction of 'Rent for Technicians' by 'Nine Chang,' a new service designed to alleviate the financial burden on professional technicians and DIY enthusiasts. By offering daily rentals, this service enables cost savings and ensures access to equipment in optimal condition. This initiative has received an exceptionally positive response from both professional and DIY segments. Furthermore, the 'Nai Chang Academy' has been established and certified by the Department of Skill Development. This allows the academy to provide training and issue official certificates, such as the Level 1 Electrician Certification, which authorizes holders to perform comprehensive internal building electrical works. From October 2025 to the present, the Group has successfully deployed approximately 100 certified technicians into the Thai market. Currently, we maintain a network of around 700 technician teams nationwide, with a projected expansion to 1,000 teams by the end of 2026.

Business Overview

The Group is a leading integrated retailer and wholesaler of construction materials and home improvement products. Guided by our core business philosophy, "Completed Assortment, Competitive Price, and Good Quality at Dohome," we provide a comprehensive range of products and services.

As of the end of 2025, our operational network comprises:

- 26 Large branches (Dohome Large Format)
- 22 Small branches (Dohome ToGo)
- 7 active E-Commerce distribution channels.

For the fiscal year 2025, the revenue from sales and services totaled 29,110 million Baht, representing a 6.1% decrease year-on-year (YoY). Same Store Sales Growth (SSSG) also saw a decline of 7.7% compared to the previous year. Despite the overall negative SSSG for the year, a quarterly analysis reveals varying performance impacts:



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- First Quarter (Q1/2025): The Group initially showed positive momentum, with revenue from sales and services growing by 1.5% and SSSG increasing by 0.4% YoY.
- Second Quarter (Q2/2025): Operations were significantly impacted by an earthquake in March 2025. Furthermore, an early onset of the rainy season hindered construction activities, leading to a slowdown in the construction materials segment, which constitutes a large portion of our product mix. Additionally, sales in the electrical appliances category, particularly air conditioners, were lower than seasonal norms.
- Third Quarter (Q3/2025): Performance was affected by geopolitical tensions along the Thai-Cambodian border, which impacted three of our large-scale branches: Ubon Ratchathani, Surin, and Buriram. This period also coincided with the peak of the rainy season, which is typically the low season for the construction industry.
- Fourth Quarter (Q4/2025): Heavy flooding occurred in Hat Yai District, Songkhla Province. While the Hat Yai branch itself is located on high ground and sustained no physical damage, revenue was adversely affected as high flood levels in the surrounding areas restricted customer access and logistical operations.

Despite the overall decline, the reduction in revenue from sales and services was primarily concentrated in the Northeast, Bangkok, and its vicinity. In contrast, other regions continued to demonstrate resilience, with revenue and Same Store Sales Growth (SSSG) showing positive year-on-year trends. Notably, branches in the Southern region have maintained strong and consistent growth. Most recently, the launch of the Phuket branch has been met with an exceptionally positive market response, further reinforcing our expansion success in this high-potential area.

In 2025, the Gross Profit Margin (GPM) was recorded at 17.4%. When compared to the performance over the past 3 to 4 years, where the GPM stood at approximately 15.6%, this represents a significant improvement of 1.8%. Regarding the concerns raised by several shareholders as to whether the Gross Profit Margin will regress to the 15% level, the Management Team emphasizes that maintaining and enhancing the GPM remains a top priority. Our management is deeply committed to strategic margin management to ensure sustainable profitability.

Regarding the current situation involving international conflicts in the Middle East, many have inquired about the potential impact. The Group has been primarily affected in two areas: increased shipping costs and higher cost of goods. Nevertheless, the Management team is considering maintaining price levels for certain product categories to assist consumers.



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In terms of Selling and Administrative Expenses (SG&A), the Group has consistently demonstrated effective management. In 2025, expenses totaled Baht 4,214 million, compared to Baht 4,256 million in 2024, representing a decrease of approximately Baht 40 million years-on-year. This reduction was achieved despite the Group's continuous expansion of both large-format stores and small-format stores (Dohome ToGo).

For 2025, EBITDA stood at 7.5%, equivalent to Baht 2,211 million, with a Net Profit Margin of 2%, or Baht 601 million. Regarding Financial Ratios, the Average Collection Period was 20 days, the Average Payment Period was 43 days, and the Inventory Turnover Period was 186 days. Consequently, the Cash Conversion Cycle for 2025 was approximately 163 days. In terms of leverage ratios, the Debt-to-Equity (D/E) ratio was 1.56 times, which remains well within the bank-imposed covenants of 2.5 times and 3-4 times, indicating a healthy financial position. Additionally, the Interest-Bearing Debt to Equity ratio stood at 1.23 times. This concludes the presentation for the agenda to acknowledge the company's operating results for the fiscal year 2025.

The Chairman invited everyone to raise questions, opinions or concerns about this agenda.

The following participants in the meeting asked questions as summarized below.

Let answer the question of shareholders as follow.

- **Mr. Amorn Kowanidcharoen** a shareholder, submits a question: Did the product demand for repairs in the Northeast region contribute to a recovery in SSSG?

Mrs. Saliltip Ruangsuttipap explained: In Q1/2026, performance remained consistent with the previous year, with Same Store Sales Growth (SSSG) remaining negative. However, an improving trend was observed as the rate of decline narrowed, particularly in the Northeastern region, which has shown continuous recovery. Furthermore, in April 2026, the company's SSSG turned positive across all regions."

Meeting resolution: This agenda item had been proposed for acknowledgement; therefore, vote casting was not required.

Agenda 2 To consider and approve consolidated financial statements of the Company and subsidiaries for the year ended 31 December 2025;

Chairman of the meeting assigned Mrs. Saliltip Ruangsuttipap as the referee. The Executive Director and Deputy Managing Director of Accounting, Finance, and Corporate Support presented the details of this agenda item and informed the meeting that the Company has prepared the statement of financial position, comprehensive income statement, and auditor's report for the fiscal year ended December 31, 2025. The auditor's report has confirmed that the financial statements of the Company and its subsidiaries are accurate, complete, and compliant with financial standards. They have been reviewed by the Audit Committee and the Board of Directors, who consider them correct and adequate. Therefore, we propose to the Annual General Meeting of

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Shareholders for consideration and approval of the consolidated financial statements of the Company and its subsidiaries for the fiscal year ended December 31, 2025. In summary, the important details are as follows:"

Regarding the Statement of Financial Position, inventories increased by approximately THB 260 million. This was primarily driven by the setup of the Phuket branch; as of December 31, 2025, inventory for this branch stood at approximately THB 250 million in preparation for its opening in January 2026. Additionally, the Company has successfully completed the redemption of debentures totaling approximately THB 300 million.

A summary of the Company's significant financial status and operating results in 2025 is as follows:

Selected Information from the Company's Financial Statements

(Unit: Million Baht)

Description	Consolidated		Separated	
	Financial Statements		Financial Statements	
	2025	2024	2025	2024
Total assets	34,306.21	33,566.02	34,956.27	34,316.50
Total liabilities	20,898.25	20,739.79	21,400.07	21,262.41
Total revenue	29,409.13	31,327.03	29,431.24	31,339.21
Net profit (equity holders of the Company)	601.13	674.09	521.50	596.41
Unappropriated retained earnings	4,753.44	4,354.66	4,312.16	3,993.00
Earnings per share (baht/share)	0.18	0.21	0.15	0.18

The Chairman invited everyone to raise questions, opinions or concerns about this agenda.

The following participants in the meeting asked questions as summarized below.

Let answer the Question of shareholders as follow.

- **Mr. Phuthon Sawirasaksri a shareholder, submits a question:** Regarding the expansion strategy for the current year, how many Size L and To-Go outlets are scheduled for opening, and have the necessary sites been identified or acquired?

Mrs. Salitip Ruangsuttipap explained: The Company is currently deferring the expansion of Large-scale outlets (Size L) due to global economic uncertainty and geopolitical conflicts. Management is adopting a cautious investment approach, pending further developments in the Middle East. However, the Company has already secured land for two Size L locations, allowing construction to commence immediately once the economic outlook stabilizes. Regarding Dohome ToGo (Small-scale outlets), expansion will proceed as planned due to lower capital expenditure and a lease-based land model. The target remains 15 new branches in 2026. While the long-term goal of reaching 32 branches by 2027 remains unchanged, Size L projects are temporarily paused to monitor the international situation.



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Meeting resolution: The meeting considered and approves the financial statements of the Company and subsidiaries for the year ended 31 December 2025 with majority vote of the shareholders attending the meeting and casting their votes which result is as follows:

Resolution	Number of votes (1 share = 1 vote)	Percentage of total number of votes of the shareholders attending the meeting and casting their votes
Approved	2,601,602,175	100.0000
Disapproved	-	-
Abstained	10,000	-
Invalid ballots	-	-

Agenda 3 To consider and approve the appropriation of net profit as a legal reserve and the dividend payment;

Chairman of the meeting assigns the Moderator, to explain this agenda and informed that request the shareholders to approve appropriation of the net profit for a legal reserve in 2025 amount of THB 27,000,000 which represents 5% of the 2025 net profit specified by laws and the Public Limited Companies Act, B.E 2535 section 116 and Clause 53 in the Company's Articles of Association, The Company must allocate part of the annual net profit as a reserve fund in an amount not less than five (5%) of the annual net profit less the sum of accumulated loss brought forward (if any) until the reserve fund amounts to not less than ten (10%) of the registered capital.

In addition, pursuant to Section 115 of the PLCA and Clause 51 of the Company's Articles of Association stipulate that no dividends shall be paid otherwise than out of profits and dividends shall be distributed in accordance with the number of shares, with each share being accorded equal distribution, and the Company may distribute the whole or part of its dividends by issuing new ordinary shares to shareholders with the approval of a meeting of shareholders as stipulated in Section 117 of the PLCA. In this respect, the Company has the policy to pay a dividend at the rate of not less than 30 percent of the net profit of its separated financial statements after deducting corporate income tax and all types of reserves.

In this regard, as at 31 December 2025, the Company has the net profit from the separated financial statements of THB 494.50 million. The Board of Directors it deems appropriate to propose that the shareholders' meeting to consider and approve the dividend payment as follows.

- (1) distribute common stock dividend from the Company's operating results for the fiscal year ended 2025 from retained earnings to the existing shareholders of the Company at the rate of 25 existing shares per 1 ordinary share, with the total number of shares not exceeding 135,331,452 shares at a par value of THB 1 representing stock dividend at the rate of THB



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0.0400000000 per share, totaling not exceeding THB 135.33 million. In case, where the shareholder has share fraction derived from the allocation of such stock dividend, the Company will pay such shareholder for the fraction in cash at the rate of THB 0.0400000000 per share; and

- (2) distribute cash dividend at the rate of approximately THB 0.0044444444 per share, totaling to approximately THB 15.04 million.

The total of dividend payment of common stock and cash dividend is at the rate of approximately THB 0.0444444444 per share or equaling to approximately THB 150.37 million or equivalent to approximately 30.41 percent of net profit of separated financial statements after deducting tax and legal reserve which is in compliance with the dividend policy of the Company.

The Company has set the date of 6 March 2026 as the date for determining the shareholders' right to receive the common stock and cash dividend (Record Date) and 20 May 2026 as the dividend payment date.

Thereafter, Chairman of the meeting the shareholders to make queries or express opinions in relation to this agenda via chat channel on Inventech Connect system for not less than 1 minute. However, no query and opinion were raised by the shareholders. Chairman of the meeting then requested the Meeting to cast their votes in this agenda.

Meeting resolution: The meeting considered and approves the appropriation net profit for a legal reserve and dividend payment with majority vote of the shareholders attending the meeting and casting their votes which result is as follows:

Resolution	Number of votes (1 share = 1 vote)	Percentage of total number of votes of the shareholders attended to the meeting and casting their votes
Approved	2,601,612,175	100.0000
Disapproved	-	-
Abstained	-	-
Invalid ballots	-	-

Agenda 4 To consider and approve the reduction of the Company's registered capital of THB 4,036,141 from the registered capital of THB 3,387,322,423 to THB 3,383,286,282 by canceling 4,036,141 million unissued shares, with a par value of THB 1 per share and the amendment to Clause 4 of the Company's Memorandum of Association to be in line with the reduction of the Company's registered capital



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Chairman of the meeting assigns the Moderator, to explain this agenda and informed that request the shareholders to that shareholders are requested to consider the following: Increasing the Company's registered capital to support dividend payments (details in Agenda item 3). Offering warrants to purchase ordinary shares of Company No. 3 to its employees (details in Agenda item 4) in compliance with Article 136 of the Public Company Act. The Act stipulates that a public limited company can increase its capital from the registered amount by issuing new shares. This action can be taken once all existing shares have been fully issued and paid for, unless the remaining shares are issued in support of convertible debentures or warrants to purchase shares.

The Company currently has 4,036,141 unissued shares, with a par value of THB 1 per share which are the remaining shares from the allocation under the resolution of the 2025 Annual General Meeting of Shareholders, held on 28 April 2025 details are as following:

- (1) Canceling 36,141 unissued shares which are the remaining shares from the allocation of common stock dividend;
- (2) Canceling the allocation of up to 2,000,000 ordinary shares previously reserved for the exercise of warrants to purchase the Company's ordinary shares under the Employee Stock Option Plan 3 (ESOP3-W1), Series 1, allocated to directors and employees of the Company.
- (3) Canceling the allocation of up to 2,000,000 ordinary shares previously reserved for the exercise of warrants to purchase the Company's ordinary shares under the Employee Stock Option Plan 3 (ESOP3-W2), Series 2, allocated to directors and employees of the Company.

Therefore, the Company reduced its registered capital by THB 4,036,141 from THB 3,387,322,423 to Baht 3,383,286,282 by writing off 4,036,141 unissued ordinary shares with a par value of THB 1 per share. The Company will also propose amending Clause 4 of the Memorandum of Association during the upcoming meeting to reflect the registered capital reduction by replacing the old text with new text.

"Clause 4	Registered capital	THB 3,383,286,282	(Three billion, three hundred eighty-three million, two hundred eighty-six thousand, two hundred eighty-two Baht)
	Divided into	3,383,286,282 Shares	(Three billion, three hundred eighty-three million, two hundred eighty-six thousand, two hundred eighty-two Shares)
	Par value per share	THB 1	(One Baht)
	Divided into:		



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Ordinary shares	3,383,286,282 Shares	(Three billion, three hundred eighty-three million, two hundred eighty-six thousand, two hundred eighty-two Shares)
Preferred shares	- Shares	(-)"

In addition, the person designated by the Board of Directors shall have the authority to register the capital reduction, amend the memorandum of association with the Department of Business Development, Ministry of Commerce, and modify the wording to comply with the Registrar's order.

Thereafter, Chairman of the meeting the shareholders to make queries or express opinions in relation to this agenda via chat channel on Inventech Connect system for not less than 1 minute. However, no query and opinion were raised by the shareholders. Chairman of the meeting then requested the Meeting to cast their votes in this agenda.

Meeting resolution: The meeting considered and approves by not less than three-fourths (3/4) of the total number of the votes of shareholders attending the meeting and having the right to vote to approve the reduction of the Company's registered capital of THB 4,036,141 from the registered capital of THB 3,387,322,423 THB 3,383,286,282 by canceling 4,036,141 million unissued shares, with a par value of THB 1 per share and the amendment to Clause 4 of the Company's Memorandum of Association to be in line with the reduction of the Company's registered capital, which result is as follows:

Resolution	Number of votes (1 share = 1 vote)	Percentage of total number of votes of the shareholders attended to the meeting and casting their votes
Approved	2,601,612,175	100.0000
Disapproved	-	-
Abstained	-	-
Invalid ballots	-	-

Agenda 5 To consider and approved the increase of the Company's registered capital by THB 135,331,452 from the existing registered capital of THB 3,383,286,282 to THB 3,518,617,734 by issuing 135,331,452 newly ordinary shares with a par value of THB 1 per share to accommodate the distribution of stock dividend and amendment of Clause 4 of the Memorandum of Association of the Company to be in line with the increase of the Company's registered capital

Chairman of the meeting assigns the Moderator, to explain this agenda and informed that request the shareholders To consider and approved the increase of the Company's registered capital by THB 135,331,452 from the existing registered capital of THB 3,383,286,282 to THB 3,518,617,734 by issuing



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135,331,452 newly ordinary shares with a par value of THB 1 per share to accommodate the distribution of stock dividend (As per the details presented in Agenda Item 3) and amendment of Clause 4 of the Memorandum of Association of the Company to be in line with the increase of the Company’s registered capital. by replacing with the following particulars:

“Clause 4	Registered capital	THB 3,518,617,734	(Three billion, five hundred eighteen million, six hundred seventeen thousand, seven hundred thirty-four Baht)
	Divided into	3,518,617,734 Shares	(Three billion, five hundred eighteen million, six hundred seventeen thousand, seven hundred thirty-four shares)
	Par value per share	THB 1	(One Baht)
	Divided into:		
	Ordinary shares	3,518,617,734 Shares	(Three billion, five hundred eighteen million, six hundred seventeen thousand, seven hundred thirty-four shares)
	Preferred shares	- Shares	(-)”

Thereafter, Chairman of the meeting the shareholders to make queries or express opinions in relation to this agenda via chat channel on Inventech Connect system for not less than 1 minute. However, no query and opinion were raised by the shareholders. Chairman of the meeting then requested the Meeting to cast their votes in this agenda.

Meeting resolution: The meeting considered and approves by not less than three-fourths (3/4) of the total number of the votes of shareholders attending the meeting and having the right to vote to approved the increase of the Company’s registered capital by THB 135,331,452 from the existing registered capital of THB 3,383,286,282 to THB 3,518,617,734 by issuing 135,331,452 newly ordinary shares with a par value of THB 1 per share to accommodate the distribution of stock dividend and amendment of Clause 4 of the Memorandum of Association of the Company to be in line with the increase of the Company’s registered capital, which result is as follows:

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Resolution	Number of votes (1 share = 1 vote)	Percentage of total number of votes of the shareholders attended to the meeting and casting their votes
Approved	2,601,612,175	100.0000
Disapproved	-	-
Abstained	-	-
Invalid ballots	-	-

Agenda 7 To consider and approve the allocation of the newly issued ordinary shares of not exceeding 135,331,452 shares with a par value of THB 1 to accommodate the stock dividend payment

Chairman of the meeting assigns the Moderator, to explain this agenda and informed that request the shareholders To consider and approve the allocation of the newly issued ordinary shares of not exceeding 135,331,452 shares with a par value of THB 1 to accommodate the stock dividend payment the details are as follows:

- (1) Allocate the newly issues ordinary shares of not exceeding 135,331,452 shares with a par value of THB 1 per share to accommodate the stock dividend payment in order to reward the shareholders of the Company.

Thereafter, Chairman of the meeting the shareholders to make queries or express opinions in relation to this agenda via chat channel on Inventech Connect system for not less than 1 minute. However, no query and opinion were raised by the shareholders. Chairman of the meeting then requested the Meeting to cast their votes in this agenda.

Meeting resolution: The meeting considered and approves with majority vote of the shareholders attending the meeting and casting their votes the allocation of the newly issued ordinary shares of not exceeding 135,331,452 shares with a par value of THB 1 to accommodate the stock dividend payment which result is as follows:

Resolution	Number of votes (1 share = 1 vote)	Percentage of total number of votes of the shareholders attended to the meeting and casting their votes
Approved	2,601,612,175	100.0000
Disapproved	-	-
Abstained	-	-
Invalid ballots	-	-

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Agenda 9 To consider and approve the re-election of directors who are due to be retired by rotation for another term;

Chairman of the meeting assigns the Moderator, to explain this agenda and informed that request the shareholders to consider and approve the re-election of directors who are due to be retired by rotation for another term. before proceeding with the agenda, in order to comply with the principles of good corporate governance, three directors who are due to retire from office in 2026 will not be present. This allows shareholders to consider the election and express their opinions freely.

The Chairman informs the meeting that according to Section 71 of the Public Limited Companies and Clause 21 of the Company's regulation, one-third of the board members must vacate their positions in each annual regular shareholder meeting. If it is not possible to determine the exact one-third, use the nearest number to the one-third number. The vacating board members in the first and second year of Company registration were selected by lottery draw, and every year after that the longest-serving board member shall vacate the position. The board member may be re-elected after leaving the board.

In the 2026 Annual General Meeting of Shareholders, three vacating board members are:

Name of directors who are due to retire by rotation	Position	Meeting Attendance at the Board of Directors' Meeting in 2025 (Attendance)	Meeting Attendance at the Sub Committees in 2025 (Attendance)	Number of years at the Board of Directors' office
1. Mr. Chatrchai Tuongratanaphan	Chairman of the Board	5/5	-	7 year 11 month
	Directors / Independent Directors /			
	Member of Nomination and Remuneration Committee /	-	4/4	
2. Mrs. Salitip Tangmitrphracha	Member of Audit Committee	-	2/2	7 year 11 month
	Director /	5/5	-	
	Member of Executive Committee /	-	22/22	
	Member of Risk Management and	-	3/3	

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Name of directors who are due to retire by rotation	Position	Meeting Attendance at the Board of Directors' Meeting in 2025 (Attendance)	Meeting Attendance at the Sub Committees in 2025 (Attendance)	Number of years at the Board of Directors' office
	Sustainability Committee			
3. Mr. Suvait Theeravachirakul	Director / Independent Director / Chairman of Audit Committee / Member of Risk Management and Sustainability Committee / Member of Nomination and Remuneration Committee	5/5 - - -	- 4/4 2/2 1/1	7 year - month

Regarding the election of the three aforementioned directors, the Board of Directors (excluding those with a conflict of interest), having considered the recommendation of the Nomination and Remuneration Committee for the best interest of the Company, deemed it appropriate to propose that the Annual General Meeting of Shareholders approve the re-election of the directors retiring by rotation, namely Mr. Chatrchai Tuongratanaphan, Mrs. Salitip Tangmitphracha, and Mr. Suvait Theeravachirakul, to serve as directors for another term. The Board has carefully and prudently screened the candidates to ensure that all three individuals possess the requisite knowledge, expertise, and experience aligned with the Company's business operations, and have significantly contributed to the Company's success. Furthermore, they meet all the qualifications required under the Public Limited Companies Act and the relevant notifications of the Capital Market Supervisory Board.

Thereafter, Chairman of the meeting the shareholders to make queries or express opinions in relation to this agenda via chat channel on Inventech Connect system for not less than 1 minute. However, no query and opinion were raised by the shareholders. Chairman of the meeting then requested the Meeting to cast their votes in this agenda.

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Meeting resolution: The meeting considered and approves the board member election with majority vote of the shareholders who attend the meeting and casting their votes. In this agenda, the Company arranges a vote for each board member on individual basis, which result is as follows

- (1) **Mr. Chatrchai Tuongratanaphan** Position: Chairman of the Board Directors / Independent Directors / Member of Nomination and Remuneration Committee

Resolution	Number of votes (1 share = 1 vote)	Percentage of total number of votes of the shareholders attended to the meeting and casting their votes
Approved	2,598,429,609	99.8777
Disapproved	3,182,566	0.1223
Abstained	-	-
Invalid ballots	-	-

- (2) **Mrs. Salitip Ruangsuttipap** Position: Director / Member of Executive Committee / Member of Risk Management and Sustainability Committee

Resolution	Number of votes (1 share = 1 vote)	Percentage of total number of votes of the shareholders attended to the meeting and casting their votes
Approved	2,601,612,175	100.0000
Disapproved	-	-
Abstained	-	-
Invalid ballots	-	-

- (3) **Mr. Suvait Theeravachirakul** Position: Director / Independent Director / Chairman of Audit Committee / Member of Nomination and Remuneration Committee

Resolution	Number of votes (1 share = 1 vote)	Percentage of total number of votes of the shareholders attended to the meeting and casting their votes
Approved	2,598,246,109	99.8706
Disapproved	3,366,066	0.1294
Abstained	-	-
Invalid ballots	-	-

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Agenda 8 To Consider and approve the directors' remuneration for the year 2026

Chairman of the meeting assigns the Moderator, to explain this agenda and informed that according to Section 90 of the PLCA and Clause 26 of the Company's Articles of Association, the Company's directors are eligible to receive remuneration in the form of salary, meeting fee, per diem, annual retainer (bonus) other benefits as the Company regulation. The Nomination and Remuneration Committee's has considered the directors' remuneration for 2024, based on each person's responsibilities, and aligned it with the market and companies of a similar size in order to attract and retain qualified people. The committee recommended that the total remuneration budget for the Company's Board of Directors of 2026 at the rate of not exceeding THB 4,000,000 per year which is the same rate comparing with the year 2025 are as follows

	2026 (Proposed year)			2025		
	Monthly Remuneration	Monthly Remuneration	Monthly Remuneration	Monthly Remuneration	Monthly Remuneration	Monthly Remuneration
Board of Directors						
Chairman	40,000 Baht	30,000 Baht	None	40,000 Baht	30,000 Baht	None
Vice President	35,000 Baht	25,000 Baht	None	35,000 Baht	25,000 Baht	None
Independent Directors	30,000 Baht	25,000 Baht	None	30,000 Baht	25,000 Baht	None
Executives Committee						
Chairman	-	-	-	-	-	-
Director	-	-	-	-	-	-
Audit Committee						
Chairman	-	25,000 Baht	None	-	25,000 Baht	None
Independent Directors	-	20,000 Baht	None	-	20,000 Baht	None
Risk Management Committee						
Chairman	-	25,000 Baht	None	-	25,000 Baht	None
Director	-	20,000 Baht	None	-	20,000 Baht	None
Nomination and Ruminaton Committee						
Chairman	-	25,000 Baht	None	-	25,000 Baht	None
Director	-	20,000 Baht	None	-	20,000 Baht	None

Remark: The Directors, who are the Company's executives or employees, shall not be eligible for the retaining fee and attendance fee as members of the Board of Directors and committees.

In this regard, The Board of Directors will not receive any benefits other than those mentioned above. Directors who are executives or employees of the Company will not be entitled to receive monthly remuneration and meeting allowances for holding the position of directors of the Company and other sub-committees. In this context, directors excluding independent directors will not be considered stakeholders. However, independent directors who act as proxies for shareholders are considered stakeholders in this



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context, provided shareholders grant them voting rights independently. If shareholders have clearly specified their voting intentions, directors will exercise their voting rights accordingly.

Chairman of the meeting, informed that, The Board of Directors has considered and approved the recommendation of the Nomination and Remuneration Committee. Therefore, it is appropriate for the Annual General Meeting of Shareholders to consider and approve the determination of directors' remuneration for 2025 as proposed. In 2024, the Company paid remuneration to the directors totaling Baht 3,760,000 (three million seven hundred sixty thousand baht), with details available in Section 8.1.2 'Attendance and Remuneration of Individual Committees' on pages 179-180 of Form 56-1 (One Report) for the year 2025. This report was sent to shareholders along with the invitation letter for this meeting.

Thereafter, Chairman of the meeting the shareholders to make queries or express opinions in relation to this agenda via chat channel on Inventech Connect system for not less than 1 minute. However, no query and opinion were raised by the shareholders. Chairman of the meeting then requested the Meeting to cast their votes in this agenda.

Meeting resolution: The meeting considered and approves by not less than two-thirds (2/3) of the total number of the votes of shareholders attending the meeting and having the right to vote to approve the remuneration of the directors and sub-committee for the year 2026 in amount is not exceeding Baht 4,000,000. as per proposed, which result is as follows:

Resolution	Number of votes (1 share = 1 vote)	Percentage of total number of votes of the shareholders attended to the meeting and casting their votes
Approved	2,601,612,004	99.9999
Disapproved	71	0.0000
Abstained	100	0.0000
Invalid ballots	-	-

Agenda 12 To consider and approve the appointment of the auditors and fixed the remuneration for the year 2026

Chairman of the meeting assigns the Moderator, to explain this agenda and informed that according to the Section 120 of the PLCA and Clause 43 of the Company's Articles of Association, the Company is required to propose to an annual general meeting of shareholders to appoint the auditor and determine the audit fee. In addition, the Company shall arrange for the rotation of an auditor pursuant to the rules and regulations as determined in the Securities and Exchange laws and/or other relevant regulations.

The Board of Directors in consideration with the Audit Committee's Opinion, has considered and deemed it appropriate to propose to the 2026 annual general meeting of shareholders to consider and approve



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the appointment of EY Office Limited as the Company’s auditor and subsidiaries, EY Office Limited is one of the leading international audit firms, having high standards and considerable expertise, as well as reasonable fees, whereby any of the following auditors can conduct the audit and express an opinion on the Company’s financial statements.

<u>Name of Auditor</u>	<u>CPA Registration No.</u>	<u>Number of years certified on the Company’s financial statements</u>	
1. Ms. Kosum Cha-em	6011	- Year	or / and
2. Ms. Sumesa Tangyoosuk	7627	- Year	or / and
3. Mr. Vijit Buasri	14167	1 Year	

If the above-mentioned certified public accountants are unable to perform their duties, EY can arrange for another certified public accountant from EY to take their place. In this regard, the aforementioned auditors have no relationship or any conflict of interest with the Company, subsidiaries, executives, directors, major shareholders or any other related person. Therefore, there is an independent to audit and express opinion on the Company’s financial statements. The Company’s auditor and the subsidiary’s auditor are affiliated with the same audit firm.

Moreover, the Audit Committee viewed that the audit fee for the year 2026 from EY Office Limited is appropriate and suitable for the scope of audit, therefore, it was deemed appropriate to propose to the Board of Directors to consider and propose to the annual general meeting of shareholders to consider and approve the audit fee as follows:

Description	2026 (proposed year)	2024
Audit fee	3,300,000	3,600,000
Non-audit Fee	-	-

The above audit fees exclude other expenses, which will be reimbursed on an actual basis.

Chairman of the meeting, informs the meeting that the auditor acts in all shareholders’ place especially minor shareholders. Appointment of the auditor for 2026 is deliberated by the Audit committee and the Board of Directors of the Company, both of which approve that the Company should select the auditor from EY Office Limited (EY) as the Company’s auditor and the determination of audit fee at the amount of not exceeding THB 3,300,000 as appropriate and the board likewise agrees. Therefore, the Moderator requests the meeting to approve auditor appointment and fixed their remuneration for 2026.

Thereafter, Chairman of the meeting the shareholders to make queries or express opinions in relation to this agenda via chat channel on Inventech Connect system for not less than 1 minute. However, no



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query and opinion were raised by the shareholders. Chairman of the meeting then requested the Meeting to cast their votes in this agenda.

Meeting resolution: The meeting considered and approves appointment Ms. Kosum Cha-em CPA No. 6011 or/and Ms. Sumesa Tangyoosuk CPA No. 7267 or/and Mr. Vijit Buasri CPA No. 14167 as the Company auditor and subsidiaries for the year 2026 with the audit fee of THB 3,300,000 by the majority vote of the shareholders who attend the meeting and eligible to cast the votes as follows:

Resolution	Number of votes (1 share = 1 vote)	Percentage of total number of votes of the shareholders attended to the meeting and casting their votes
Approved	2,601,612,004	99.9999
Disapproved	71	0.0000
Abstained	100	0.0000
Invalid ballots	-	-

Agenda 10 Others transact (if any)

-None-

Chairman of the meeting informs the meeting that as there is no further agenda to be considered, and as the meeting chairman, in the following session all questions and comments shall be answered, and each board member shall assist in answering questions from the shareholders

The following shareholders in the meeting asked questions and provide suggestion as below

Let answer the question of shareholders as follow_

- **Mr. Phuthon Sawirasakri a shareholder, submits a question:** What is the projected average sales per outlet for ToGo? Additionally, what are the average sales figures for mature outlets established during the first year, and what is the current sales proportion of ToGo relative to total sales?
- **Mrs. Salitip Ruangsuttipap explained:** ToGo maintains an average monthly sales target of 2.5–5 million. Despite reaching maturity in its inaugural year, the segment shows ongoing scalability. At present, ToGo’s sales contribution stands at roughly 2–3% of the overall revenue.

After no further questions or suggestions were submitted by the shareholders, Chairman of the meeting thanked them for attending the meeting and shared the valuable suggestions provided, which the Board of Directors will consider further.

Chairman of the meeting informed the Meeting that the Company would prepare the minutes of the 2026 Annual General Meeting of Shareholders within 14 days from the date of the Meeting, which would be posted



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on the Company's website at www.dohome.co.th. The shareholders who would like to propose a material amendment of the minutes of shareholders meeting, please inform the Company Secretary at within 30 days after the dissemination

Meeting Closing at 4.10 p.m. by there were shareholders and proxies total 743 person attending to the meeting which was equal to 2,601,612,175 shares, equivalent to 76.8960 of total paid up capital

Sign Chairman of the Meeting

(Mr. Chatrchai Tuongratanaphan)

Chairman of the Board of Directors

Sign

(Ms. Mayuree Seeta)

Company Secretary

Minutes Recorder